

Gamification: How To "Level Up" Your Impact

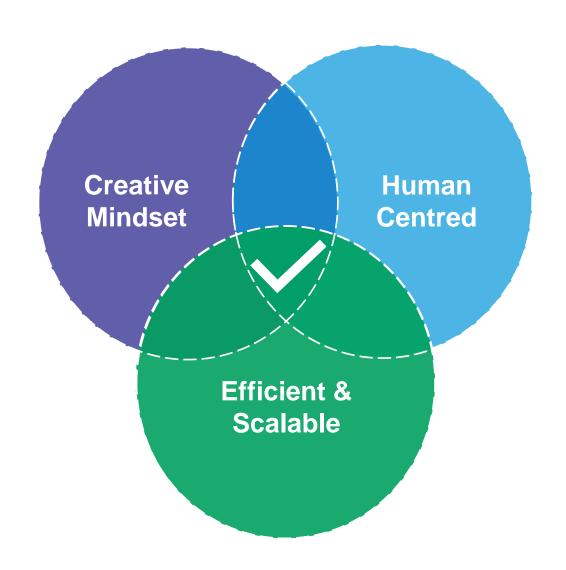
How serious play in research and innovation creates lasting impact



### **Outline**



### Who are STT



### **Serious Play**

Serious play refers to **playful methods** that help:

- Solve complex problems
- Explore thoughts and ideas
- Work together more effectively

It's a creative approach that drives innovative solutions and collaboration.

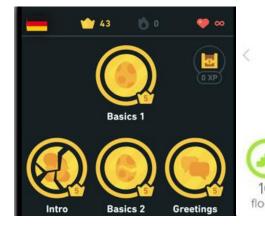




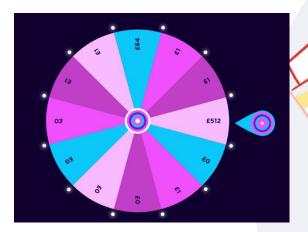
### **Gamification**

Gamification is the use of game-like elements in other

applications, often in UX:









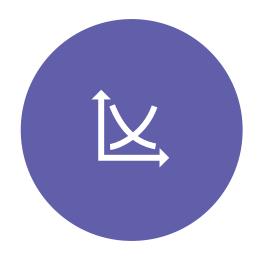




Play is not frivolous. In times where it is seams least appropriate to play, it might be the time where it's most urgent. Let's embrace this gift from evolution and play, as we rediscover creativity, fellowship and wonder.

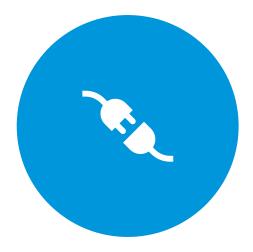
-Isabel Behncke, Primatologist 'Evolution's gift of play'

## Why Does Play Work?



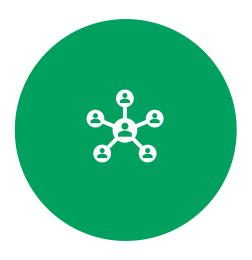
Releases Endorphins

Increases mood & reduces stress



Neural Connectivity

Helps us make links between ideas



Build Relationships

Playing together helps us build rapport



**Creative environment** 

Combines for creative and innovative ideas



### Turn to serious play when you want to...









**Build Empathy** 

Helps clients, users and staff walk in each other's shoes

Heighten Awareness & Understanding

Help the team to understand the impact of different service elements.

**Create Consensus** 

Help the research team and clients to agree on next steps

**Break assumptions** 

Serious play is perfect for blue sky thinking and lightbulb moments.

Increase productivity and energy levels

Helps reinvigorate and boost projects and teams



### Use it throughout service transformation phases



**Discover** 

Help the research team and clients to agree on next steps



**Generate Ideas** 

Serious play is perfect for blue sky thinking and lightbulb moments.



Test & Develop Ideas
Early

Understand the impact of ideas early on before developing them further.





# **Serious play in action #1 Transformation Funding Process**



### **Transformation Funding Process**

#### What is it?

Annual application process and prioritisation of transformation funding

### Why were we brought in?

Last year the bids couldn't be prioritised effectively, and funding decisions were delayed

### When and why did we turn to gamification?

After initial discovery we were struggling to connect decision makers with service users experience

### **Transformation Funding: Meet the players**



Riley Applicant

Wants to apply for transformation funding to redesign a website so that the website is relevant, accessible and user friendly.



Charlie Finance BP

Wants to support and collaborate with Riley during the whole process so that the application is of high quality and costed effectively



Rory Digital BP

Wants to be involved in planning resource for Riley's project so that they can effectively support the redesign of the website



Sam Funding Rep

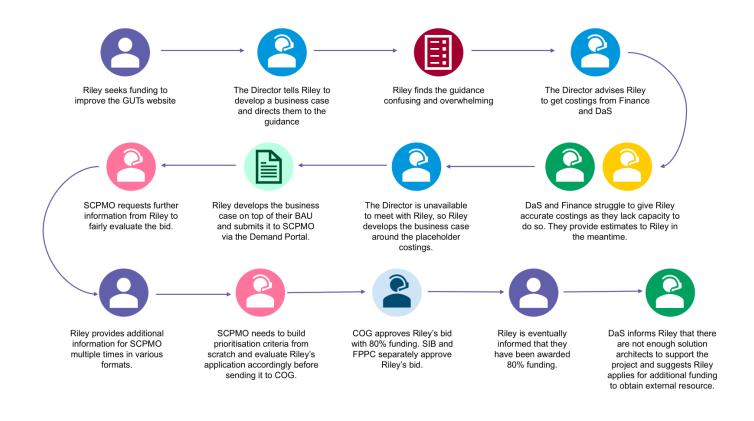
Wants to assess
transformation bids using
clear and agreed criteria
so that Riley's
application is evaluated
in a fair and transparent
way

### **Transformation Funding Process**

#### What did we do?

We created a flow of how a user might navigate the process of a user journey

At each stage we focused on the emotions & feelings of users





### **Transformation Funding Process**

# What had the research shown us?

Applicants didn't have the correct information to complete the application

Applicants didn't have the time or training to complete the applications



Riley develops the business case on top of their BAU and submits it to SCPMO via the Demand Portal.

#### Instructions for Riley

- You now need to start putting your business case together using the Lego pieces you have collected from the guidance station, and from Charlie and Rory.
- Follow the instructions given to you from the game master.

#### Instruction for game master – describe for Riley

- Say "step 8"
- Ask Riley to make a house out of the collected Lego pieces to represent their business case. It must include:
  - A roof
  - A door
  - Two floors
  - A garden
  - A window
- Give Riley 30 seconds. Shout out every 10 seconds.
- N.B. Riley will <u>not</u> have all the pieces they need to do the build. This is ok - they will gather more Lego as they proceed in the game.

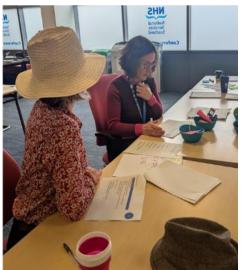


The game was spot on and definitely encapsulated the trauma of the last year.









**Participant** 

## **Transformation Funding: Impact**



Increased empathy with users



Clarity on pain points



Identification of usercentric opportunities



Opportunity development & implementation



### Serious play in action #2: Occupational Health Referral





### **Occupational Health Referral**

#### What is it?

How staff and managers are referred into and subsequently treated by the OH service

### Why were we brought in?

Following up on previous discovery work and looking to future proof service and take pressure off stretched service

#### When and why did we turn to gamification?

The OH service had been through previous discovery work but had not taken the recommendations forward. The Service felt like it was being let down by its users



# Occupational Health Referral: Introducing our characters



Name & Role:

Jordan, Patient

**Reason For Accessing OH:** 

Support for bereavement, mental health and depression



Name & Role:

Rowan, Patient

**Reason For Accessing OH:** 

Support for backpain at work



Name & Role:

Blake, Manager

**Reason For Accessing OH:** 

To support Jordan



Name & Role:

Morgan, OH Nurse

Role in the journey:

To support Jordan's wellbeing at work

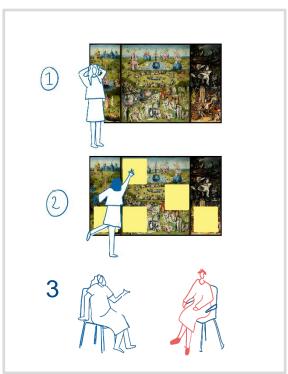


### Occupational Health Referral: The Scenarios

**Step 1: Awareness** 



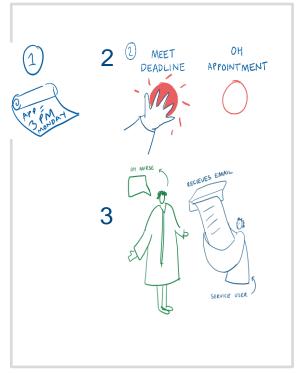
**Step 2: The referral** 



**Step 3: Filling out the form** 



**Step 4: The appointment** 





### Occupational Health Referral: Crafting the scenarios

#### **Step 1: Awareness**



#### What had the research shown us?

Applicants found it hard to navigate the website and the information on it confusing

#### What did we do?

We printed out the website and had our players navigate the website manually, if they "clicked" on certain links we had them read out quotes or feelings from users





I didn't realise that being referred was still seen as a punishment

-Occupational Health Nurse



### Serious play in action #2: The results



Enhanced the impact of the Discovery Report



Increased empathy for service users



Helped prioritise opportunities for improvement

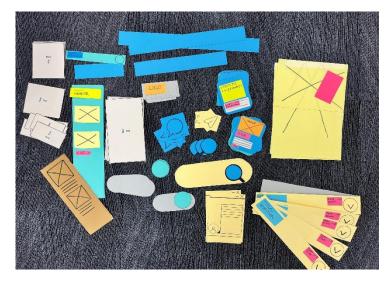


Helped create a common understanding for a vision statement

### **Our Reflections**



### What's involved?





**CRITERIA CHECKLIST 1** 

- o Roof
- o Door
- 02 floors
- o Garden
- Window
- o Plants



#### **Step 1: Awareness**



You try to navigate the website to find out more about OH.

#### Background

Actions

You want to find out what You have never accessed OH before and have not support OH can and cannot provide to support been aware of their services your wellbeing at work.

Needs

**Props** 

Website print outs

and instruction

cards.

- Work together with your line manager, Blake, to find out what OH does by navigating
- Read out the yellow cards as you go.

#### MIT MI 91118



# THE RESEARCH

### Benefits of serious play



Makes
Experiences 3D
again



Storytelling = Impact



Interaction engages clients



Gives Projects Momentum

### **Tips and Tricks**



Recreate the experiences through play rather than give them a script



Allow for plenty of time for serious play in workshops



Design activities around key insights

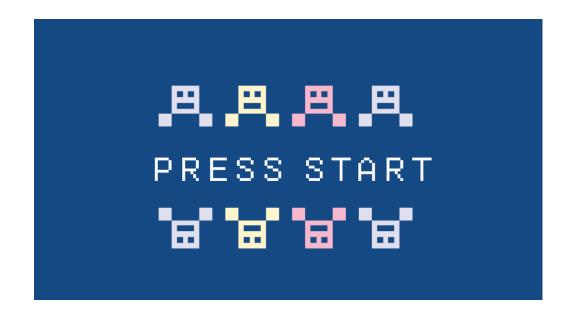


Use this technique to scaffold learning





## Would you like to play a game?



## NATIONAL Services Scotland

### **Discussion**

What impression did the game leave on you?

Where could you apply gamification?





Thank you, please get in touch!

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